



		<p>foundation, or a combination thereof. Mr. Allan's recommendation for RCHS was to consider establishing a separate not for profit corporation rather than a foundation.</p> <p>It was acknowledged that the process of establishing a separate not for profit entity can take considerable time from approximately 22 weeks up to about one year, to complete all the paperwork etc.</p> <p>Upon discussion, it was agreed that starting the process soon would be practical, understanding that there would be opportunities along the way to review other options, or change the course as needed.</p>
	g. Quality Improvement Plan – 2019-20	M. Bellows reported that the Work Plan component of the QI plan circulated with the Board package has been slightly tweaked. It is now better aligned with the technical specifications for the related metrics, and the palliative care indicator now has a bit more substance. The final version of the plan will be circulated to the Board.
<b>7.</b>	<b>Collaborative Governance</b>	Item to be covered in our strategic discussion, item #10
<b>8.</b>	<b>Business Arising</b>	
	a. Capital Development Steering Committee	<p>No substantial developments since the last Board meeting.</p> <p>It was noted by T. Lee that at the recent meeting with MPP Clark, it was confirmed that RCHS had been close to receiving approval for the Stage 2 Planning Grant just prior to the spring election. MPP Clark agreed that he would follow up with the Ministry on this detail.</p> <p>J. Pelletier confirmed that the Executive Committee agreed, as reported in the March 11<sup>th</sup> minutes, to decline the proposed extension of the purchase agreement, honor the original expiry date, and recover the \$100,000 deposit. This action has been completed.</p>
	b. AGM (June 25 <sup>th</sup> ) – Community Service Award/membership renewals	<p>M. Bellows reported that plans are well under way for the AGM according to the proposed work plan. The Alliance has been contacted and will be confirming in the next few weeks how they may play a role at the event.</p> <p>During a meet and greet with the Merrickville administrators (CAO Doug Roberson and Economic Development Officer Jeff McNamee) M. Bellows was introduced to the Merrickville Wolford Strategic Plan which highlights a focus on healthy living and a connection to the CHC. It was agreed that RCHS would consider hosting an open house at MDCHC on June 25<sup>th</sup> prior to the AGM. More details to follow closer to the date.</p> <p>J. Pelletier put forward the recommendation on behalf of the Executive Committee for the Merrickville Lions Club to be the recipient of this year's Community Recognition Award. It was agreed that this club is a very deserving recipient based on its' 29 year history of organizing the annual Christmas hamper program among numerous other community projects.</p> <p><b>MOTION: To present the annual community service recognition award to the "Merrickville Lion's Club".</b> <b>Moved by: B. Long, Seconded by: T. Gilhen</b> <b>Carried.</b></p>
	c. Annual Conference (June 12 - 13 <sup>th</sup> )	<p>It was confirmed that K. Weststrate and T. Lee would like to attend the full conference. J. Cosier would like to attend part of the conference.</p> <p>Board members are asked to contact J. Page- Brown prior to the early bird deadline (April 19<sup>th</sup>) if possible, if they would like to attend.</p>

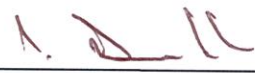
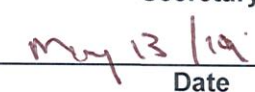
<p><b>9.</b></p>	<p><b>New Business</b></p> <p>a. ONCA (Ontario Not-for-Profit Corporation Act) and membership</p>	<p>J. Pelletier provided some background regarding the changes which will come into effect with the proclamation of ONCA, expected in 2020. It was reported that other organizations are making (or have made) changes to their by-laws in preparation for the changes. (Both Country Roads CHC and the Perth Smiths Falls District Hospital have revised their membership structure to a more modern framework.)</p> <p>J. Pelletier noted that RCHS is seeking legal advice to ensure it considers all the implications of the changes and the options that RCHS should consider in response. The lawyer will also advise re: the timelines and content of communications to the current membership.</p> <p>Discussion points:</p> <ul style="list-style-type: none"> <li>- RCHS is mandated and accountable to its funders; thus less autonomy than in years past</li> <li>- There is a need to fully understand all the changes that ONCA brings including the risks associated with increased member rights</li> <li>- Communication is key re: how the Board can best continue to serve in light of the legislative changes</li> <li>- Changing the membership structure does not necessarily mean less community input or representation</li> <li>- This is an opportunity to modernize the current membership structure and to create opportunities and structures to engage clients and communities more formally and more broadly (e.g. through a patient/family advisory council)</li> <li>- There would still be an AGM which would continue to be open to the public</li> <li>- RCHS is in a dynamic situation with health care transformation underway; thus this is a timely discussion considering the uncertainty of the role of small community Boards moving forward</li> <li>- The Board needs to ensure that all options are considered and to be transparent and forthcoming with membership so they understand proposed changes</li> </ul> <p>It was suggested that the Board review available documentation on ONCA. J. Page-Brown will circulate the material. More discussion to follow once legal advice is obtained.</p>
<p><b>10.</b></p>	<p><b>Strategic Discussion: Health System Transformation</b></p>	<p>J. Pelletier introduced the discussion by remarking on the swiftness of the changes underway such as the recent abolishment of the LHIN Boards. He then invited M. Bellows to provide an overview of her activities over the past few weeks.</p> <p>M. Bellows described her meetings and related input as follows:</p> <ul style="list-style-type: none"> <li>- Kingston Health Sciences Centre (KHSC) hosted a meeting with about 100 partners (mostly from the region served by KHSC)</li> <li>- The purpose was for KHSC to present their vision as a lead agency</li> <li>- P. Huras asked for the opportunity to speak and he presented the SE LHIN vision which involved 5 sub regions (Note: This vision has been refined since this meeting)</li> </ul> <p>- Subsequent individual meetings as follows:</p> <ul style="list-style-type: none"> <li>o CEO of Brockville General Hospital - speculation that the 6 hospitals in the SE LHIN are considering aligning with KHSC</li> <li>o LLG Addictions and Mental Health CEO - looking at being a possible lead agency in the south end of the east region</li> </ul>

		<ul style="list-style-type: none"> <li>○ Alzheimer's Society of LLG; Lanark Community Home Support, Open Doors for Lanark Children &amp; Youth - general discussion of what could happen in the next few years; all are open to collaboration</li> <li>○ NP Led Clinic -Smiths Falls - no concrete outcome; will go back for discussion</li> <li>○ CRCHC and Lanark Renfrew Health and Community Services - both are open for further conversations</li> <li>○ PSFDH – is keeping options open particularly re: Champlain LHIN</li> <li>○ Family Health Organization physicians from Perth and Smiths Falls – all very engaged via Expanding Team Based Care; agree we can work better together</li> </ul> <ul style="list-style-type: none"> <li>- When the Expression of Interest (EOI) is released RCHS will be in a better position to have more conversations</li> <li>- Need to know the guidelines and parameters in the EOI</li> <li>- Expect there will need to be a transition plan which will include governance changes</li> <li>- Will need to demonstrate that the players can all work better together and have a concrete plan</li> </ul> <p>Upcoming meetings:</p> <ul style="list-style-type: none"> <li>- Tomorrow M. Bellows is attending the Premier's Council on Improving Healthcare and Ending Hallway Medicine Regional Focus Group</li> <li>- SE Region Collaborative Governance Forum planning meeting on Thursday morning</li> </ul> <p>Other Questions/Comments/Concerns</p> <ul style="list-style-type: none"> <li>- What models are being considered in other regions?</li> <li>- Next steps are uncertain until we get clear direction from the EOI</li> <li>- Boards of Directors are currently in a vacuum</li> <li>- Thankful for the proactive approach being followed by CEO M. Bellows</li> <li>- RCHS is well positioned to lead; this is a natural evolution (Who else would do it?)</li> <li>- Need to better understand the expectations from the province (i.e. role of geography, types of service providers to bring together etc.)</li> <li>- M. Bellows emphasized that some form of collaboration with secondary care is needed</li> <li>- The current service providers who have expressed willingness to partner (described above) would meet the criteria especially if a hospital was part of the scheme</li> <li>- In terms of geography the proposed area (including Merrickville-Wolford, Smiths Falls, Perth, Westport, Rideau Lakes, Carleton Place, Almonte and Lanark including Lanark Highlands) is huge with inevitable challenges</li> <li>- Long term care is in a unique role as the funding model is different; however opportunities exist to collaborate</li> <li>- Biggest problem according to hospitals is having to discharge patients to the community with lack of adequate supports/follow up (e.g. community support and primary care)</li> <li>- Suggestion that collaboration is now turning into competition (and a great deal of time is being consumed by this)</li> <li>- On the flip side the communication and connections formed over the past few weeks are positive and will support future collaborations</li> <li>- General speculation re: future role of Boards and whether they will exist at the community level (unlikely) or just at the regional level (more likely)</li> </ul>
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11.	<b>In Camera Session – Human Resources</b>	<p><b>Motion: To move to in-camera session.</b>  <b>Moved by: T. Lee, Seconded by: D. McGuire</b> <span style="float: right;"><b>Carried.</b></span></p> <p><b>Motion: To move out of the in-camera session</b>  <b>Moved by: T. Lee, Seconded by: T. Gilhen</b> <span style="float: right;"><b>Carried.</b></span></p>
12.	<b>Future Agenda/Generative Discussion Items</b>	It is expected that there will be continued discussion on the topic of health system transformation.
13.	<b>Next Board Meeting</b>	<p>Tuesday May 28, 2019            5:00 pm dinner; 5:30 meeting Merrickville CHC Community Room</p> <p>Note: If needed, a special Board meeting may be scheduled</p>
14.	<b>Meeting Adjournment</b>	<p><b>MOTION: That the meeting be adjourned at 7:23pm.</b>  <b>Moved by D. McGuire</b> <span style="float: right;"><b>Carried.</b></span></p>

Approved by:

  
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 Chair  
  
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 Date

  
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 Secretary  
  
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 Date