



Present: Jacques Pelletier (Board Chair), Liz Snider, Ian Donald, Bob Long, Janet Cosier, Deb McGuire, Michèle Le Blanc, Terry Lee, Kenna McCall, Terry Gilhen, Peter McKenna (Executive Director), Onalee Randell (Director Community Services), Judy Harting (recorder)		
1.	Welcome, regrets & absences	Board Chair, Jacques Pelletier called the Board to order at 5:30 Regrets: Phil Fortier,
2.	Approval of Agenda	Change order of #7 & #8 items, add 7g Hospice Care Proposal, 7h Invite from Merrickville Mayor MOTION: that the amended agenda be approved Moved by Terry Lee , seconded by Bob Long, Carried
3.	Declaration of Conflict of Interest	None declared
4.	Approval of Board minutes	MOTION: That the May 23, 2017 board meeting minutes be approved, (done via e-mail) Moved by Ian Donald, seconded by Janet Cosier Carried MOTION: That the June 27, 2017 board meeting minutes be approved, (remove Bob Long not present) Moved by Janet Cosier, seconded by Terry Gilhen Carried MOTION: That the minutes of the June 27, 2017 Annual General Meeting be put forward for member approval at the 2018 Annual General Meeting (remove Bob not present) Moved by Ian Donald, seconded by Michèle Le Blanc Carried
5.	Remarks from Board Chair	Executive Director will speak about a serious issue as well as the hospice proposal. Janet will facilitate the Generative Discussion on Collaborative Governance section.
6.	Consent Agenda	MOTION: that the consent agenda be approved as presented Moved by Ian Donald, seconded by Deb McGuire, Carried
	a.	Executive Committee
	b.	Community Engagement
	c.	Finance Committee
	d.	Executive Director report The Executive Director is obliged to let Board know of any potential risk to the organization. During a routine audit of the client HER files, it was discovered that a part time employee was accessing files they shouldn't have – a privacy breach. The people whose files were accessed have been informed; this means it is possible that the breach may go public. Further investigation is being done, the employee has been disciplined. The Provincial Privacy Commissioner has been consulted – RCHS is working closely with them.
	e.	Board Chair report
	f.	Nominating Committee
7.	New Business	
	a.	Policies MOTION: to approve GOV 201 APP A as presented, Moved by Janet Cosier, seconded by Bob Long, Carried This is part of client's orientation and is publicly posted at all sites.
	b.	Updated Board bios Now on website
	c.	1 st Quarter Financials MOTION: to approve the 1st Quarter Financial Report as presented Moved by Terry Lee, seconded by Michèle Le Blanc, Carried
	d.	AOHC Conference Feedback Very informative – this has excellent information/training; Board members who haven't already attended are encouraged to attend next year's. Excellent presentations including one on dental health care. Feeling that Community Health Centres are the best way to present primary care and this needs to be protected; health



		care transformations may make changes to the way this will develop. There were good outcomes from last year's safe injection sites recommendations.
	e.	Director Declarations for signature All present signed their declarations.
	f.	Community Engagement Dental Plan Discussion <p>This is a Board initiative, not just the Committee's. Talking about a public meeting in the Fall. Met with MPP Randy Hillier to speak about the dental plan at his request. Targeting working poor resonated with the MPP; if fundraising is being done he would like to participate, as well as at any public meeting. CE Committee Business Plan outline shows how big this problem is - too big on an issue just for RCHS so need to have a discussion with public health, Country Roads CHC, Lanark CHC – planning group Sept 6 with our current dentist, Dr. Peebles, about a broader strategy to address this issue. Considering meeting with regional dentists about where we are now and where we'd like to be to gauge their interest – possibilities are broad and need to be defined along with partners. Possibly approaching local service clubs for funding in addition to LHIN funding, pooling resources with partner organizations and regional dentists as well as other fundraising. Community Engagement is looking for Board approval to move ahead with the dental plan partner meetings and fund raising as outlined in the Dental Health Proposal and Strategy. Want Board and staff to take every opportunity to move forward on this</p> <p>MOTION: That Board supports moving forward on this issue as per CEC outline Moved by Deb McGuire, seconded by Bob Long Carried</p>
	g.	Hospice Beds <p>Peter McKenna noted this has moved forward quickly in the last few weeks; a provincial initiative is moving forward around the Hwy 43 area. There is a shortage of hospice beds in the area and the logical owner of the hospice beds would be RCHS as part of the new SF Hub project. This may be a good collaborative opportunity for RCHS; looking for Board agreement in principle. This needs to be a part of the report sent to the LHIN around the SF Capital Hub project. Few organizations in this area have the mandate and capability to take this on; RCHS is the most logical.</p> <p>This would represent significant growth potential for RCHS. The combined leverage of both capital projects could mesh very well. Peter will forward the documents to Board.</p> <p>MOTION: that the Executive Director move forward with the Residential Hospice as part of the SF Hub planning. Moved by Bob Long, seconded by Liz Snider, Carried</p>
	h.	Invitation from Merrickville Wolford mayor <p>Mayor David Nash sent a letter offering to speak to RCHS about Merrickville-Wolford; he will be invited to attend a Fall meeting for a generative discussion. SF Mayor will be invited to a future Board meeting.</p>
8.		Generative Discussion: Collaborative Governance <p>Janet Cosier forwarded information about sub-regions and the role RCHS wants to play in a sub-region. The Rideau Tay Health Links (RTHL) initiative is a very good example of collaboration at all levels – staff, ED & Board; a great example of the synergy achieved by Boards working together. RCHS has played a large role at the governance level.</p> <p>Each sub-region is now in the process of developing a strategic plan covering the region and identifying areas for organizations to work together to cover gaps. Carol Ravnaas, Director Planning and Integration (working full time) and Dr. Robert Malone, Clinical Lead (working one day a week for sub-region) will lead the LLG Sub-region and given our demographics identify what some of our issues are. They will be working with Dr. Paula Stewart (Public Health) to identify more system-wide issues.</p>



Three areas of questions we may want to touch upon: what does RCHS Board think about issues we'd face individually and as a Board at a collaborative governance level. Having our own strategic plan, but also being part of a region wide strategic plan. What role does the Board want to play? What are some of the benefits & risks? Data will be gathered and another meeting will be held in the Fall.

- Health Link development set the table for this nicely
- Onalee & Kelly meet with the hospital regularly around patient flow
- At times we'll be upfront, and others where we'll be part of group- leading from behind.
- Looking at total pop of sub-region 100K people, not just the 7000 clients of RCHS
- Putting resources where needs are – not just our own
- What is health equity planning? This will be worked on – to put the resources where the needs are.
- Minister's list of 39 priorities is a little daunting.
- How does our strategic plan mesh with mandate letter and sub-region planning engagement?
- If we don't mesh, we'll be told – so we need to be aggressive in looking at our services and what they want
- This raises a whole bunch of issues that need to be "aligned" with each other. – needs to be looked at in a more integrated fashion
- We do need to lead at a governance and leadership level to see how this will work together and streamline the process.
- Health Links went forward because Graeme Bonham-Carter & Peter McKenna moved forward and played the role of leadership.
- RCHS is leading because it is willing to step forward and do the work
- Integration & collaboration needs Education and Children's and Social Services all working together – not just Health
- Not starting from scratch – so leadership will build on things that already exist – pulling it all together.
- Creating occasions to get other organizations/ services together to discuss common areas – where leadership needs to play a role.
- Setting short and long term goals, focusing on small group of most interested organizations on the most urgent.
- MSAA submission identified some areas where greater strengths are needed – sub-region QIPs are coming - where we could something to move forward on
- Carol Ravnaas' priorities would help identify where we can move forward i.e. CCAC sub-region service delivery. Sub-region will tell us where they want us to work first.
- RCHS should be at the head of the table, not behind.
- Could play leadership role at strategic level around role of governors and accountability
- Bureaucratic process may change the face of community governance – need to redefine what governance should be; possibility of late Fall forum around this discussion
- Need to keep sight of clients in our catchment area as our primary service – as per Patients First.
- We support any and all services changes to support all clients in the region
- There will always be challenges, but can work to overcome them and client care improvement will follow
- RTHL and 1000 Islands are meeting to see how they can shape what they do to work together better.



		This discussion is just the start – generative discussions will explore this subject further.
9.	Future Agenda Items	Sub-Region process & planning
10.	Meeting Evaluation – Michèle Le Blanc	<p>1. <i>Comment on our ability to balance efficiency and effectiveness, such as allowing time for discussion.</i> The board allowed time for everyone to speak but managed to stay on time</p> <p>2. <i>Do we feel we followed our appropriate governance role (versus getting into operations) and attended to our board strategic priorities and work plan?</i> Yes</p> <p>Done by Michèle Le Blanc , filed with staff</p>
11.	Meeting Adjournment	<p>MOTION: That the meeting be adjourned at 7:18 p.m. Moved by Janet Cosier/Terry Lee, Carried</p>
12.	Next Board Meeting	Tuesday September 26 SFCHC Community Room

** Calendar items for July

Approved by: _____
Chair

Secretary